

2026
Q1



Wataniya Group Newsletter



Reviewing 2026 Q1,
Performance Project
Milestone, and
business
development
initiatives.
Highlighting
achievements in
operations and
infrastructure.



المجموعة الوطنية
WATANIYA GROUP



Wataniya Bitumen & Oil Refinery

VDU Project

- 1- VDU startup is successfully completed.
- 2- The Oil Ministry visited the site and witnessed the plant's performance and Product Quality.
- 3- The Tanks Blending header is completed, which gives extra flexibility to the project.
- 4- Sour Water Hydrotest and pre-commissioning completed, and will start upon the next HFO batch.
- 5- HVGO, LVGO, VDO Loading area Foundation work is completed and ready for steel structure installation.

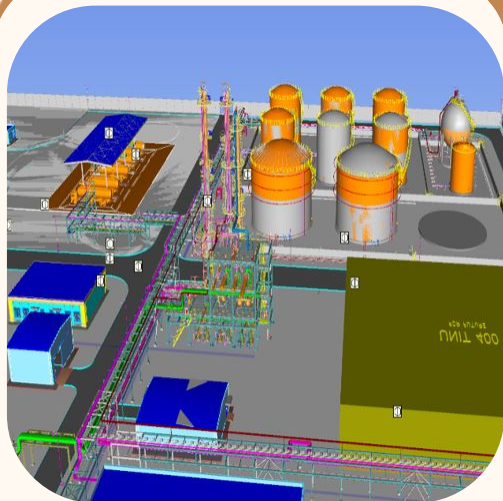




1

SSU AR & JB- PROJECT

1. AR and JB 75% 3D
model reviews are in
progress.



2

AR & JB process Unit Civil Foundation drawings are received and started excavation work for Process Units foundation AR & JB project.



3

Power supply and distribution board are provided to both AR & JB projects for night shift working (24 X 7).

JABIL AL KHIDRA PROJECT

1—Feed and product tank foundation completed, and Handover to the contractor.



2- Contractor workshop and rolling machine foundation are completed.



3- The office building and restaurant started, and excavation work is in progress.



4- Motor Control Center (MCC) construction is in progress.

ARDALAN Project

1- Feed and product tank foundations were completed and handed over to the contractor.



2- Office building work is in progress.



PMP - Project

- 1- PMB project 95% equipment has been received at the site and is ready for installation.
- 2- The PMB Project civil foundation is completed and handed over to the contractor for commencing equipment installation.
- 3- Requirements for Piping, Fittings, Vales, Gasket PR issued and waiting for further process.



Business Development:



Q1 2026: Growth, Stability, and Adaptation

Q1 2026 delivered a strong performance, with January and February exceeding expectations and achieving +7.6% above the combined two-month sales target. January collections were 107% above target, driven by the export channel, while February recorded a 3% increase in sales prices within the same channel.

In March, operations were impacted by the ongoing regional conflict (Iran–USA) and the suspension of Iraqi southern ports, particularly around the Strait of Hormuz. In response, alternative routes are being developed to sustain operations, including the Abu Dhabi–Sohar–India and the land-to-Syria routes.

Despite these challenges, operations continued across local and export markets, maintaining stable performance and consistent execution.

Saman Cement Plant

Safety:

In line with the plant management team's commitment to maintaining the highest standards of safety, the **Work Permit** and **Risk Assessment** form has been formally implemented. This document plays a key role in

- ensuring the safety of all personnel by **identifying potential risks** and **defining the necessary control measures** before the commencement of any task.
- Furthermore, it **enables continuous monitoring and supervision** by both the management and HSE teams.

Ensuring that **all activities** are carried out in a **safe** and **controlled** manner.



Environment

As part of our commitment to providing a **suitable working environment** for all employees, we have initiated the implementation of a new **tool for evaluating plant housekeeping**. The plant has been divided into **13 zones**, with each zone assigned to an **owner responsible**.

- Each **owner** conducts **monthly evaluations**.
- **HSE Department** will follow up with the owners and participate in the process quarterly to ensure consistency and continuous improvement.

Engagement



Engagement

With a strong focus on promoting team engagement in both **objectives** and **achievements**, Saman Cement Plant has established monthly departmental meetings that include the majority of employees in each department. These meetings aim to:

- Discuss **company objectives** and encourage the sharing of ideas to achieve them.
- Involve employees in **monthly achievements** to enhance motivation and morale.
- Provide a formal, professional platform for listening to employees' concerns and working to resolve them.



Performance

- **Kiln PF** reached 105 %
- **CMPF** reached 104 %
- Record **18,000 TPD** delivery from the quarry.
- **Optimize** to use 5,000 tons of limestone from line2 without impact on performance or quality.
- Finalize **industrial trail** for using Local Raw Material

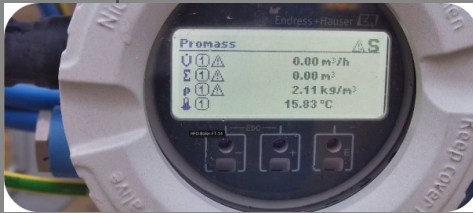


Energy

- **Electrical Energy**: 3,000 MWH saving vs. the previous year
- **Thermal Energy**: 4,000,000 M3 NG saving vs. the previous year

IT Department

Fiber Optic Network Implementation for VDU Project



- Distributed **10 network points** across the VDU project for full coverage and reliable connectivity
- Each point is equipped with **network racks, ODF, and switches** for efficient distribution
- Installed about **2,500 meters of fiber optic cable** covering the entire site
- Deployed **61 CCTV cameras** across all operational units
- Added **dedicated cameras for flow meter monitoring**
- System delivers **high-speed communication, centralized monitoring, and improved operational efficiency**



Email Data Security Enhancement

As part of strengthening cybersecurity measures, the email protection system was successfully upgraded using Bitdefender solutions. This update enhances the overall security of email communications by providing advanced protection against spam, phishing attacks, malware, and other email-based threats.

The upgraded system also introduced new user-level features, allowing users to:



- Review quarantined emails
- Release trusted messages
- Delete suspicious or unwanted emails

These features provide users with better control over their email security while maintaining a high level of protection.

The upgraded system ensures better filtering, real-time threat detection, and improved protection for both incoming and outgoing mails. This helps reduce security risks and protects sensitive organizational data from potential cyber threats.

The implementation of Bitdefender email security significantly improves the reliability, safety, and integrity of the organization's communication systems.

H R & A d m i n i s t r a t i o n



New BBU & VDU Accommodation Building

1—The new BBU/ VDU accommodation building is completed, and the plantation and green area development is completed.

Contingency Preparedness Plan

Contingency plan implemented by Admin Team to secure essential supplies (food, medicine) for both sites amid regional uncertainty.





%

100



RECEPTION AREA COMPLETED
RECEPTION AREA COMPLETED
RECEPTION AREA COMPLETED

