

Wataniya Group

2025 Q4 Update

Let's explore industrial layout! Optimizing your workspace boosts efficiency and reduces operational costs. Read on for expert tips.

Wataniya Bitumen & Oil Refinery

VDU Project – Quarterly Progress

- HFO unloading area construction completed and initial offloading successfully carried out into TK-231-E.
- With 14 unloading Bays same time.
- Unloading Bay capacity is inline with VDU project operation capacity.
- Major civil construction activities achieved substantial 80% completion across the project.
- VDU Project Major roads are mainly completed and Like road connections are on fast track.
- ISBL piping works reached 99% completion.
- Remaining instrumentation connections are in progress and close to completion stage.
- DCS installation and SAT-Site acceptance tests are in progress.
- OSBL area piping was completed
- Systems handed over to the Operations team.
- Loading gantry design activities are ongoing.



Flare unit commissioning activities initiated and progressing as per plan.



Furnace blower commissioning successfully completed.

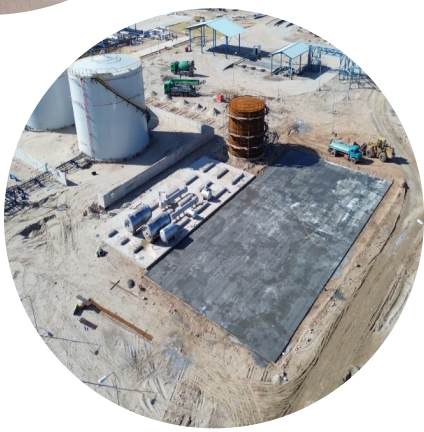


SSU Project – Quarterly Progress

- Tank foundation construction completed in accordance with approved drawings.
- 50 %of the 3D model review completed, with remaining reviews in progress.

PMB Project – Quarterly Progress

- Foundation construction activities initiated at site.
- General layout finalized and confirmed for execution.
- PMB skid successfully received at site and secured for further installation activities.



Production Activities in VDU Area

- Pre-commissioning and commissioning activities in the Production area have been successfully initiated. The main steam header was commissioned on 25 November 2025 in coordination with the Utilities team.
- On 17 December 2025, the first equipment in the main process area (VDU Furnace Blower) was started for operational checks.
- On 19 December 2025, Raw material (RCR/HFO) receiving started, and the material was successfully offloaded into the Raw Material storage tank.

Business Development Q4 Update



Despite winter challenges and drop in international prices, Q4 performance remained strong with solid results across key metrics:

- QTY: 80%
- Revenue: 77%
- Collections: 109%,

2025 wrap up:

- Wataniya accelerated growth and efficiency through new bulk sales export channels (Tebil & Khor Al Zubair)
- logistics efficiency (container stuffing at plant)
- accreditation: gaining ISO certifications (9001, 14001, 45001)
- The customer loyalty program started 2024 (domestic market) optimizing domestic private by more than 20% compared to previous year and government by 50%

2025 target:

- QTY 107%,
- Revenue 107%
- Collections 97%

Reinforcing our commitment to sustainable growth and market leadership.

Saman Cement Plant

Lin-2 Project



Visit to Saman Plant



Our team provided an overview of the fundamentals of cement production to University of Karbala Civil Engineering , followed by a guided tour of the control room, laboratory, and site facilities. This visit was coordinated in collaboration with our Commercial Department to support the academic development of the students and to further strengthen our company's presence in the market.

A special appreciation goes to the Saman Cement plant Team for their exceptional support and outstanding organization of this visit

Clinker Production



Historical and Highest clinker production since the plant start-up

> 1,755,000 tons

Performance factor

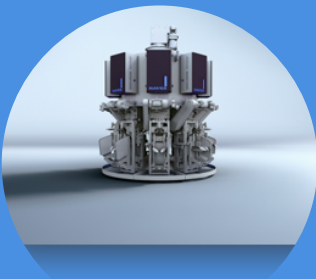


Kiln PF 103%



CMs PF 100%

Power Consumption



Packing power 0.84 kw/t vs 1.09 kw/t Previous year
saving : 137 MWH



Grinding power 39.9 kw/t vs 42 kw/t Previous year
saving : 1,160 MWH

Thermal Energy Optimization



Saving

More than 400,000 M3 Natural Gas
75 vs 84 M3/t clinker

PT Cash %



Reduction

2025 vs 2024

Grinding Aid Optimization



Saving

50 Tons
By optimizing dosage

423 g/t vs 473 g/t

Strategic Plans



Alternative Raw Material

Local type for Alumina +Iron ore instead of Bauxite & Iron ore
Lab test and analysis done
Mix design prepared
Industrial trail for 2,000 ton supplied to the plant.

Clinker Usage Optimization



Saving

8,800 Tons
By optimizing clinker ratio

90 % vs 91.6 %



Sales Team

A New Step Forward in Dhi Qar's Development

Saman Cement Commercial Team took part in the First Investment Festival for Development and Reconstruction in Dhi Qar 2025, highlighting our three-year partnership in supplying cement to the Empire Diamond City project.

The event included the groundbreaking ceremony for this major residential development, led by Dr. Alaa Jasib, marking an important milestone for the province.

We thank all partners and officials involved and remain committed to supporting development and reconstruction in Dhi Qar—together toward a better future.

Taji Entrance Project

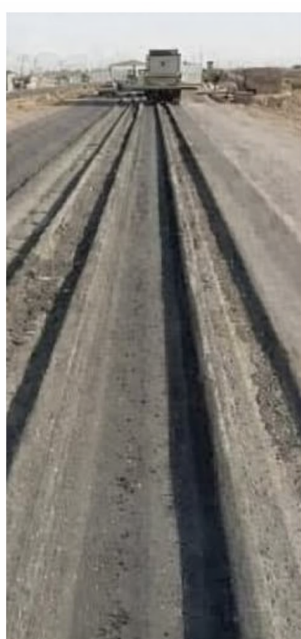
Project: Baghdad–Mosul Northern Entrance (Taji Entrance)

Milestone: Officially opened by Prime Minister Mohammed Shia' Al-Sudani

Achievement: Large volumes of cement supplied by Saman Cement

The Taji Entrance Project is one of Baghdad's most important strategic infrastructure developments, serving as the primary northern gateway connecting the capital with Mosul and the provinces of the north. The project required 100 ktons of cement to meet strict standards for durability, safety, and long-term performance.

Saman Cement's participation in a project of this national importance reinforces our role as a trusted supplier for large-scale government and infrastructure projects.



HR & Administration Team

Staff accommodation facilities were successfully completed and made available for project use, with the valued support of the Civil Engineering Team



✨ Honored to Be the Golden Sponsor of SNE 2025! Wataniya Group is proud to have participated as the Golden Sponsor of the Sulaymaniyah National Entrepreneurship Summit 2025, a major national platform and an official event of Global e Entrepreneurship Week (GEW).

Bringing together 125 young entrepreneurs, investors, and ecosystem leaders from across Iraq, SNE highlighted the creativity and ambition shaping the country's economic future.

At Wataniya Group, we believe in empowering youth, fostering innovation, and supporting initiatives that drive job creation and sustainable growth. Our participation reflects our commitment to investing in the next generation of Iraqi talent.

Together, We Build.

